



2021 IN REVIEW

A message from the CEO and Director

2021 was another year with crucial developments in key areas of our global society due to the widespread pandemic, disrupting further the right to health and development for all. All of us were and continue to be directly or indirectly affected by the pandemic, causing distortions in our lives. At hera, 2021 started out with the tragic loss of our colleague [Jean-Pierre Kashala in the DRC](#) and throughout the year we lost some other close friends. We hold their memory dearly and share the loss with friends, colleagues and family.

2021 was another year of working mainly virtually with the consequent ups and downs. Despite all the challenges of 2021, it was also a very special year for us with the transition to our [new management team](#). We are grateful for the legacy and support received from Leo and Martine, and from all our hera partners, associates and employees. A key highlight of 2021 was our Extraordinary General Assembly where many of us were amazingly able to gather for three days in Belgium, and where we had the opportunity for an appropriate celebration in honour of 31 years of hera.

Looking forward to 2022, we strongly reconfirm our commitment to the ten principles of the United Nations (UN) Global Compact to human rights, labour, anti-corruption and the environment. As such, we will further engage in collaborative projects which advance the broader development goals of the UN, particularly the Sustainable Development Goals. We also continue to call for broad-scale political and economic action to achieve Universal Health Coverage (UHC), leaving no one behind.

In 2022, hera will continue our work in reducing our environmental footprint and we strive to obtain trustworthy certification for these efforts. Similarly, in our work, we intend to be selective with regards to our assignments with an increased focus on the resilience of health systems, equity and gender equality, as well as environmental protection as a determinant of health. We remain passionate, professional, rigorous, and focused on quality in our mission to uphold the right to health and development for all.

We are grateful for all the work, partnership, and contributions from our consultants and clients and look forward to continuing this work in 2022, towards a better world.

With best wishes,

Marieke and Leen



OUR COMMITMENTS

Right to health and development

For over 30 years hera has been committed to the right to health and development for all. Visit our website to learn more about our mission, vision and long-term commitments.

[Read more](#)

OUR WORK BY THE NUMBERS

78

In 2021 we worked on 78 contracts, of which 53 were new.

New contracts

68%

Location

24

Global

23

Africa

3

Asia

1

South America

2

Europe

Type of support

19

Policy support

14

Monitoring / evaluation

7

Study / survey

6

Short and long-term technical support

3

Institutional assessment

2

Formulation / appraisal

2

Identification

PROJECT HIGHLIGHTS



HAS – work on pharma and social protection

The objective of the Health Advisory Services (HAS) is to support the EU in the implementation of its policies and programmes in health aid and the adaptations and adjustments required under its related policies.



Gavi, the Vaccine Alliance

hera conducted an evaluation of the GAVI Fragility, Emergencies and Refugee (FER) policy through a mixed-method global evaluation and case studies in three selected countries (Afghanistan, Bangladesh and South Sudan).



hera to support health systems global in developing its next 5-year Strategic plan covering 2021-2026

hera was selected to support Health Systems Global (HSG) in developing its next 5-Year Strategic plan covering 2021-2026.



Gender, HIV and Youth Mainstreaming Strategy of the Seed Knowledge Initiative (SKI)

hera supported the Swiss Agency for Development and Cooperation (SDC) involving the analysis and support of the Gender, HIV and Youth Mainstreaming Strategy of the Seed Knowledge Initiative (SKI).



Spotlight Initiative : Eliminating all forms of violence against women and girls

hera was awarded a two-year contract with UN WOMEN for the Mid-Term Assessment of the Spotlight Initiative, a multi-year initiative between the European Union (EU) and the United Nations (UN), focused on eliminating all forms of violence against women and girls (VAWG).



Norad Framework assignments

hera and the Nordic Consulting Group (NCG) were awarded together two framework contracts with the Norwegian Agency for Development Cooperation (Norad).



Linking Procurement with Public Financial Management in Namibia

Contracted by UNICEF, hera's work focused on supporting and building consensus between the MoF and Ministry of Health and Social Services (MoHSS) as well as key partners on practical PFM solutions to improve service delivery in the health sector.



Third-party monitoring (DRC, Kenya, Lebanon, Morocco)

hera provides Third-party monitoring (TPM) services for the FCDO and the European Commission.(DRC, Kenya, Lebanon, Morocco)

SADC SRHR Scorecard

The Sexual and Reproductive Health and Rights (SRHR) SADC scorecard is a high-level peer review accountability tool to track the progress of the region.



Evaluation of Médecins Sans Frontières OCB'S end-to-end supply chain

The evaluation was conducted by hera, supported by the Stockholm Evaluation Unit and guided by an OCB Evaluation Consultation Group.

NEW PARTNERS AND ASSOCIATES (2020-2021)

Calvin Tonga

Associate



Calvin began working with her as a consultant in 2015 and became a her associate in 2021. He has experience in planning, monitoring and evaluation, data management and performance-based financing.

Justine Jensen

Partner



Justine has a long-standing relationship with her, having worked on assignments as a consultant since 2012 and as an Associate Partner since 2014. Her areas of technical expertise include gender, harmful traditional practices, sexual and reproductive health and rights, and maternal and child health.

Travor Mabuğu

Partner



Travor is a Zimbabwean health economist and Pharmacist with cross-cutting experience in health economics. He has worked with her as an independent consultant since 2015. In 2019 he became an associate partner and joined her as a partner in September 2020.

Ronald Horstman

Partner



Ronald is a senior international advisor, team leader, researcher, and change manager in (public) health and social systems, supporting development agencies and governments mainly in low- and middle-income countries.

COMMUNICATIONS

1500

+ Online meetings attended

936

LinkedIn Company followers

386

Twitter followers

Top tweets in 2021

Today catch the launch of [@TheLancet](#) Series on Women's and Children Health in Conflict Settings' from 4.00 – 5.45pm CET w/ moderator [@richardhorton1](#) and speakers [@HelenClarkNZ](#), [@DrTedros](#), [@pbspiegel](#) and more. [#WCHinConflict](#) [#healthforall](#) <https://t.co/29nx0d5FvT>
— heras - right to health and development (@heraBelgium) January 25, 2021

Bodily autonomy is a human right. her partners [@DevilleMarieke](#) and Alice Behrendt contributed to the new [@UNFPA](#) report [#MyBodyIsMyOwn](#). A call from millions of women around the world demanding control of their bodies. Read more: <https://t.co/uv3vCynUik>

[#StandUp4HumanRights](#) pic.twitter.com/mCdS0zEgDS
— heras - right to health and development (@heraBelgium) April 14, 2021

We signed the [#COVID19](#) [#VaccinEquity](#) declaration for the accelerated rollout of life-saving vaccines to [#healthworkers](#) and at-risk populations in all countries within the first 100 days of 2021. On day 55, still a long way to go. [#COVAX](#) [#ACTtogether](#) <https://t.co/yfJSOWt9yo>
— heras - right to health and development (@heraBelgium) February 24, 2021

We are delighted to announce our new internally elected CEO, Leen Jille ([@jille_leen](#)) and Director, Marieke Devillé ([@DevilleMarieke](#)). Both are deeply embedded in our culture and both bring expertise, experience and passion, as well as a fresh approach. <https://t.co/0APPd0x5WF>
— heras - right to health and development (@heraBelgium) June 15, 2021

Climate change and child health: a scoping review and an expanded conceptual framework via the latest edition of the [@TheLancetPlanet](#). <https://t.co/nL5QweMZZ0>
— heras - right to health and development (@heraBelgium) March 11, 2021